

Notions of Food System Resilience for policy, business and society



Reflections from an OECD
Co-operative Research
Programme Fellowship to
the University of Queensland

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Environmental Change Institute



OECD CRP Research Fellowship

Objective

Taking a 'food systems' approach and interacting with a wide range of stakeholders,

to analyse Australian agriculture, food and natural resource management policies and practice and identify options to enhance food system resilience.

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Method

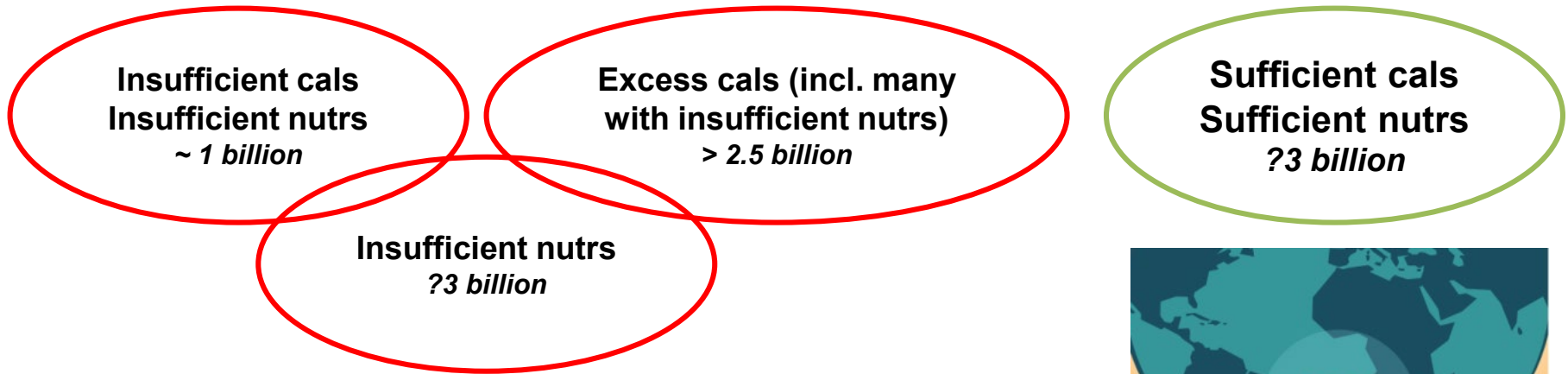
1. Review of policy and scientific literature
2. Seven seminars/feedback sessions (UQ, ANU, U Adelaide)
3. >20 semi-structured conversations with a wide range of stakeholders:
 - University academics (agriculture, economics, logistics, marketing, health)
 - CSIRO researchers (ecology, agriculture, global change and foresight science)
 - National and state-level policy makers (agriculture, food safety, biosecurity)
 - Representatives of industry associations (agriculture, marketing)
 - NGOs (health)

“Chatham House Rule”

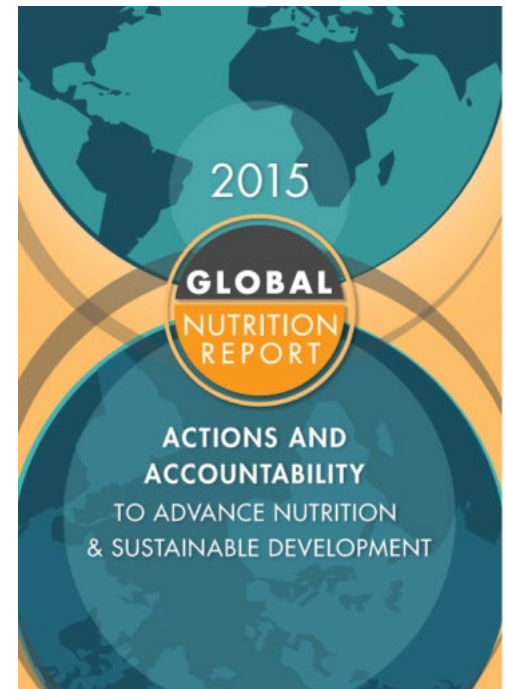
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Overall global food security 'situation'

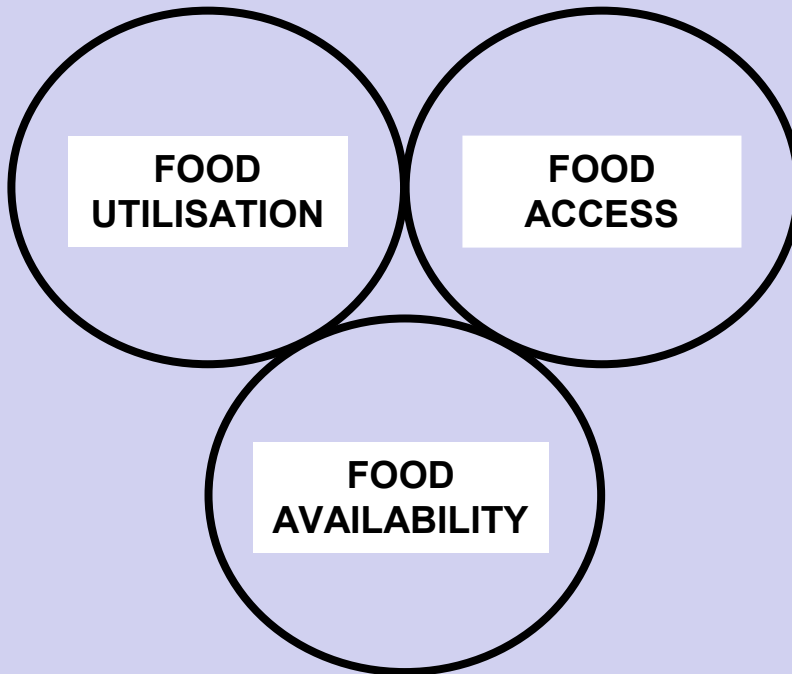


- **“Triple Burden of Malnutrition”**
Different, overlapping forms of malnutrition the ‘new normal’ (IFPRI 2015)



What do we want from food systems?

Food Security



Other Societal Interests

- Employment
- Health
- Profit
- Rural development
- Environment
- Landscape
- Ecosystem services
- Animal welfare
- Fair working conditions
- ...

So what's the purpose of the Australian Food System?

“To feed the Australian people”

“To provide safe and nutritious food for all”

“To ensure a profitable export market”

“To generate potential business opportunities”

“To give high quality food whenever at reasonable price”

“To reduce diet-related NCDs”

“To maintain vibrant rural communities”

“To reduce food-borne disease”

“To support livelihoods in the value chain”

“To give +ve outcomes for the population: health, equity and env”

“The Lucky Country”: Why worry?

> 86,500 farm businesses in Australia

- On average, each produces enough food to feed 600 people. 150 at home and 450 overseas.

“The Australian food system feeds 80 million people”

- Collectively produce almost 93% of daily domestic food supply.

“We have probably the best biosecurity in the world”

- Gross value of production in 2016-17 was \$60 billion (3% GDP)

“Blessed with ‘Brand Australia’”

- Australia’s farm exports about \$44.8 billion in 2016-17

“The value of our farm exports, and indeed the future of Australian agriculture, depends largely on conditions in overseas markets, due to our high level of exports.”

“This is the land of plenty. We don’t worry about vulnerability; we don’t think about resilience”

“She’ll be right, mate”

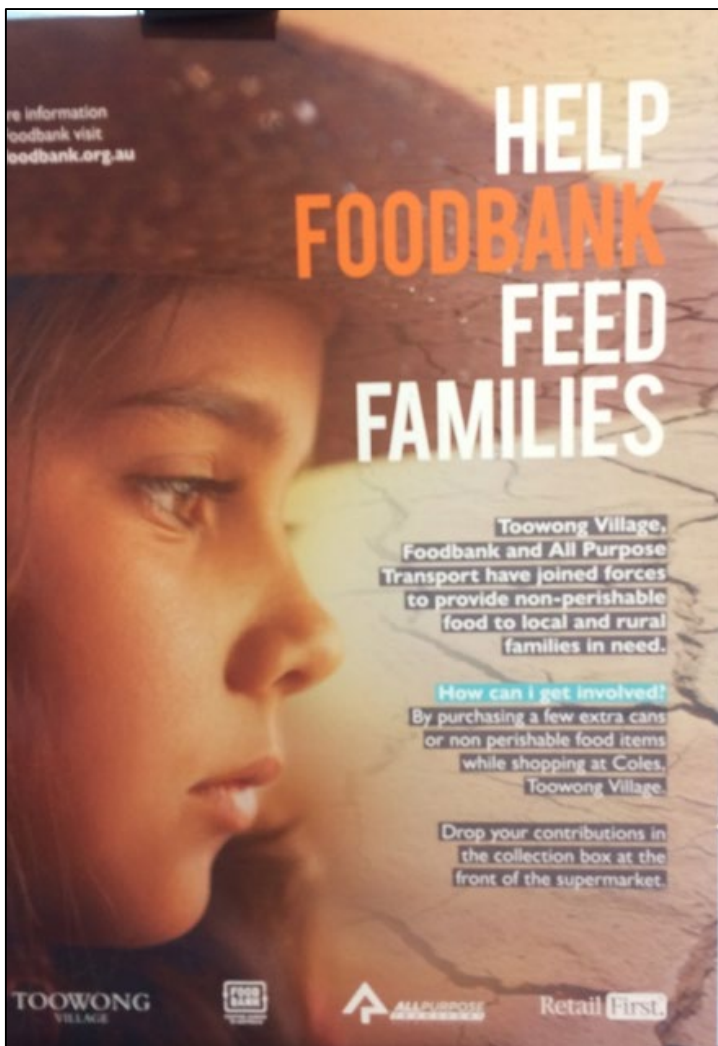
But things can change ...

Since the late 1980s, food imports have been increasing by 4.8% a year on average, now accounting for 15% of Australia's total food consumption.

Australia is now a net importer of:

- seafood
- processed fruit and vegetables
- soft drink
- cordials and syrup
- confectionary
- bakery products
- oils and fats

A growing worry



For information
visit
foodbank.org.au

HELP FOODBANK FEED FAMILIES

Toowong Village,
Foodbank and All Purpose
Transport have joined forces
to provide non-perishable
food to local and rural
families in need.

How can I get involved?
By purchasing a few extra cans
or non perishable food items
while shopping at Coles,
Toowong Village.

Drop your contributions in
the collection box at the
front of the supermarket.

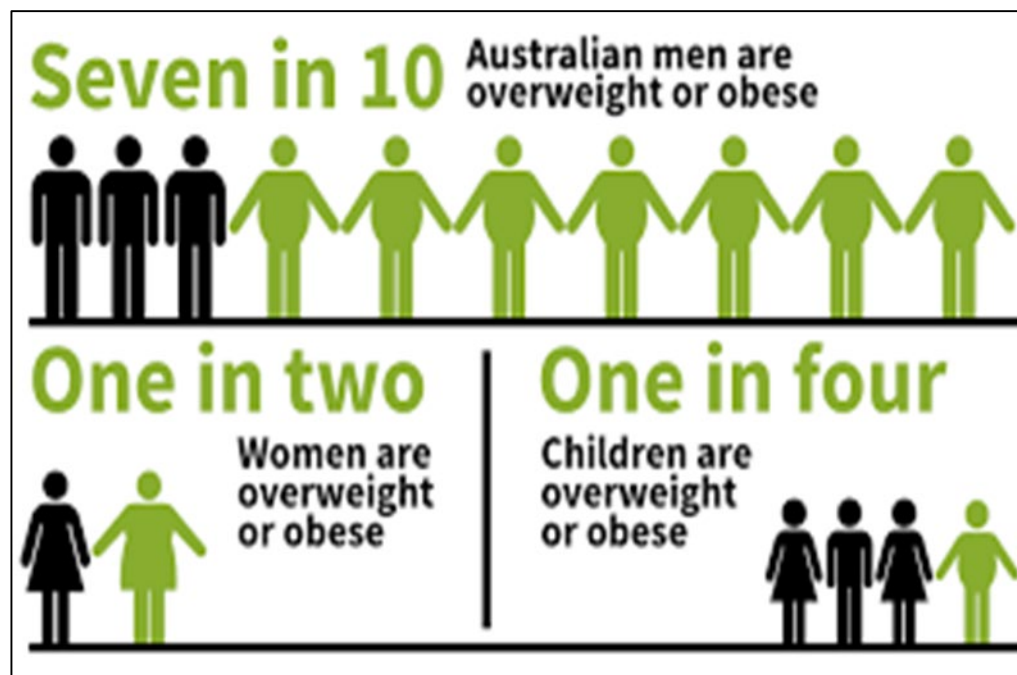
TOOWONG VILLAGE

FOODBANK

ALL PURPOSE TRANSPORT

Retail First

“Australia is not food secure”



And we also have a host of ethical concerns

- Animal welfare
- Food system workers' rights
- Inter-generational legacy
- Food waste
- Farmer welfare and safety
- Equity and fair prices
- Civil harmony
- Food additives
- S&T
- ...

World Economic Forum Global Risks Report 2019

With climate change placing growing strain on the global food system, and with international tensions already heightened, the **risk of geopolitically motivated food-supply disruptions increases.**

Worsening trade wars might spill over into **high-stakes threats to disrupt food or agricultural supplies.**

Conflict affecting supply-chain chokepoints could lead to **disruption of domestic and cross-border flows of food.**



World Economic Forum Global Risks Reports

2018 & 2019

Top 5 Global Risks in Terms of Likelihood

2018	2019
Extreme weather events	Extreme weather events
Natural disasters	Failure of climate-change mitigation and adaptation
Cyber-attacks	Natural disasters
Data fraud or theft	Data fraud or theft
Failure of climate-change mitigation and adaptation	Cyber-attacks

Top 5 Global Risks in Terms of Impact

2018	2019
Weapons of mass destruction	Weapons of mass destruction
Extreme weather events	Failure of climate-change mitigation and adaptation
Natural disasters	Extreme weather events
Failure of climate-change mitigation and adaptation	Water crises
Water crises	Natural disasters

- Geopolitical
- Environmental
- Social
- Technological

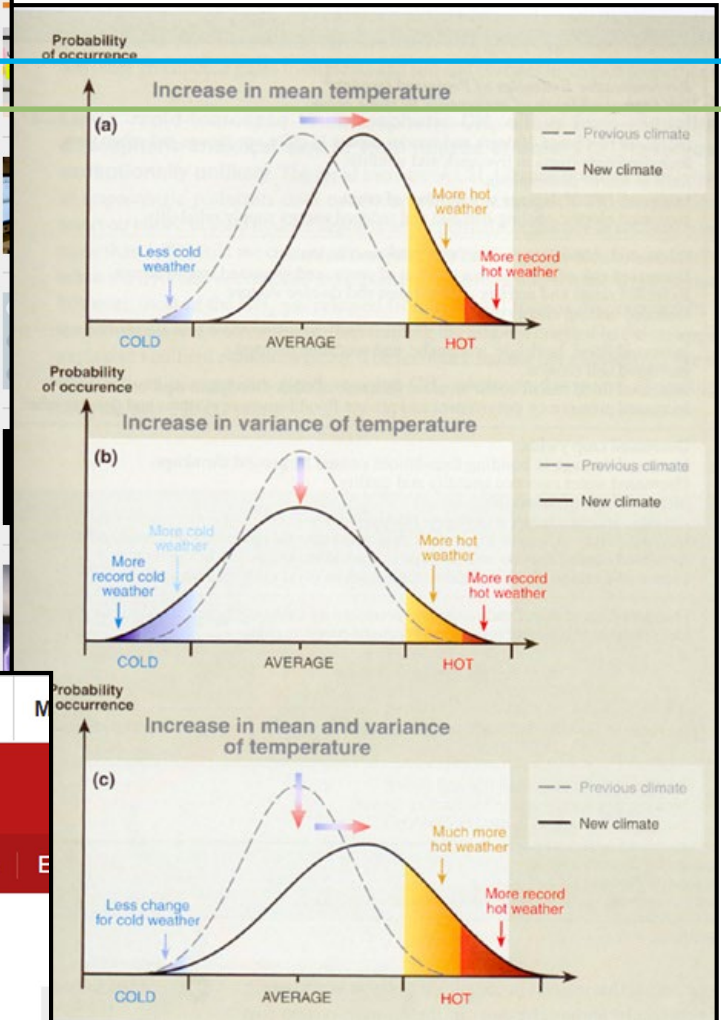
Extreme weather: temperature and drought

Extreme weather events

Data collection and presentation by Carl Deneff, January 2014

An extreme weather event is the occurrence of a value of a weather variable above (or below) a threshold value near the upper (or lower) ends of the range of observed values of the variable. **These events are not a sign of climate change by itself**, as they always existed but **the occurrence and severity of at least some of these events have increased**.

- Heat and cold waves
- Drought
- Tropical storms
- Heavy rains



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Australia experiences hottest summer on record

1 March 2019

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Extreme weather: storms and floods

Maize, rice, wheat: alarm at rising climate risk to vital crops

Simultaneous harvest failures in key regions would cause famine, says the Met Office



▲ A villager lifts up fallen corn plants after a flood at a farm in Jianhe county, China. Photograph: Reuters

Governments may be seriously underestimating the risks of crop failure occurring in major farming regions around the world, a study by British researchers has found.

Major supermarkets shut down as shelves empty

Katherine Feeney
January 12, 2011

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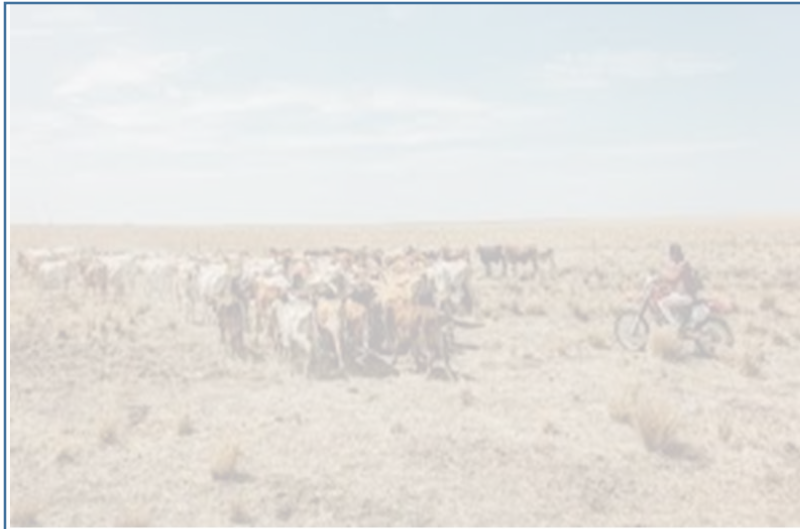
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[Self Managed Super \(SMSF\)](#) www.esuperfund.com.au

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But what about other concerns?



Seven in 10 Australian men are overweight or obese



One in two



Women are overweight or obese

One in four



Children are overweight or obese



So what is 'Food System Resilience'?



“The capacity over time of a food system and its units at multiple levels, to provide sufficient, adequate and accessible food to all, in the face of various and even unforeseen disturbances.” – *just relates to Food Security*

Enhanced understanding needed to:

- ✓ accommodate different perspectives looking at a common problem (esp. concerning multiple societal goals)
- ✓ be based on use of evidence in a value-laden debate

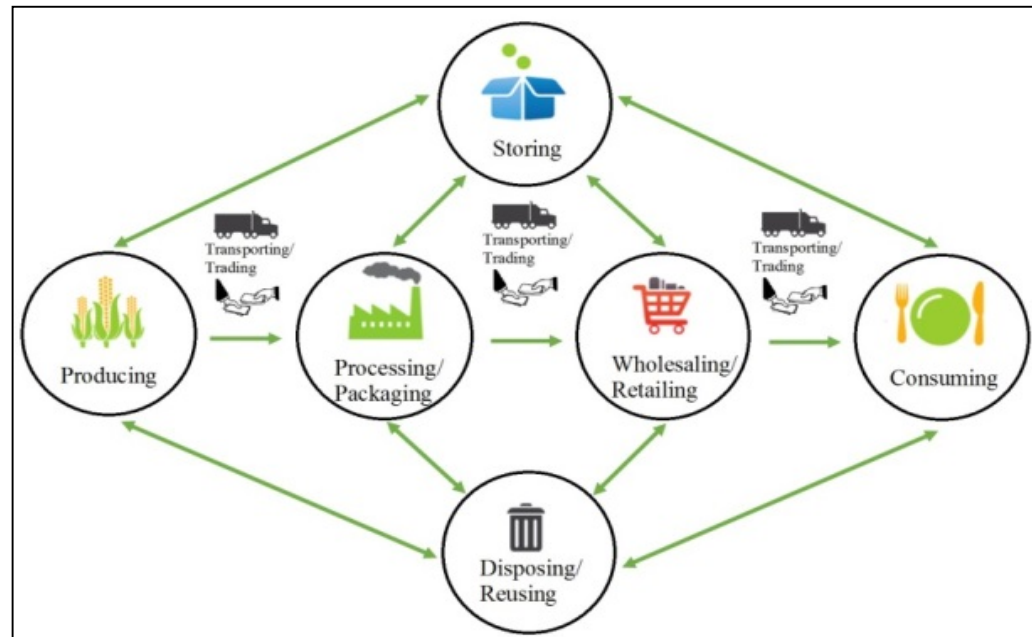
Defining Resilience

4 Questions

1. Of what?
2. To what?
3. For whom?
4. Over what time period?

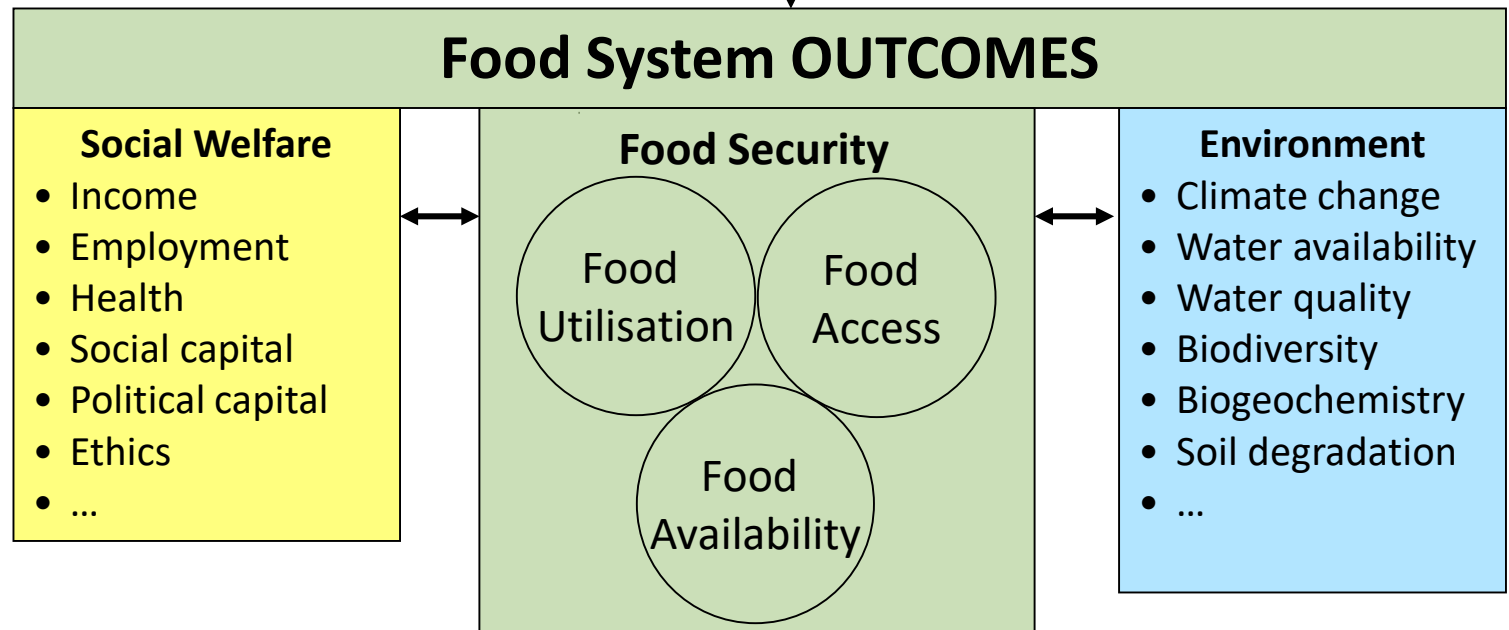
1. Of what?

Food System
Functioning
(Activities)



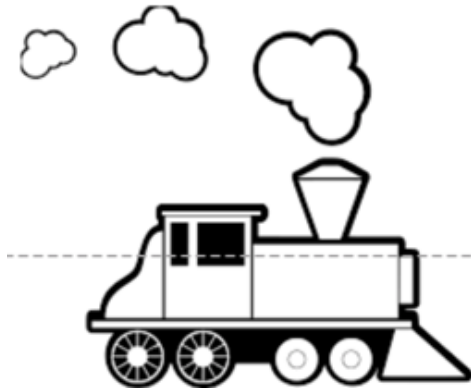
OR

Food System
Function
(Outcomes)



2. To what? *Food System Stresses and Shocks*

“Stream Trains”



Easily perceived drivers and trends that will influence change - direct and indirect

“Black Swans”



Unimagined, rare and/or unpredictable events that have a big impact

2. To what?

Food System Stresses and Shocks

Stress
*pressure or tension
exerted on a system
[Steam Trains]*

Shock
*sudden surprising event
affecting a system
[Black Swans]*

Demography

Social & cultural norms

Natural resource degradation

Climate change

Urbanisation

Automation

Science & technology

Geopolitics

2. To what?

Food System Stresses and Shocks

Stress <i>pressure or tension exerted on a system</i> <i>[Steam Trains]</i>	Shock <i>sudden surprising event affecting a system</i> <i>[Grey Swans]</i>
Demography	Trade wars
Social & cultural norms	Election and Referenda results
Natural resource degradation	Food scares
Climate change	Extreme weather
Urbanisation	Conflict
Automation	Geophysical events
Science & technology	
Geopolitics	

Australian Food System *Stresses*

“Labour shortage: it’s increasingly scarce, increasingly expensive”

“Agriculture dominated by family farms”

“Tariffs on importing soy”

“Water stress”

“Processing dominated by international players”

“Aging farmer population; hard to maintain skills”

“Australian ‘land grab’ by China”

“Insect pollinators in decline”

“Chilean produce cheaper threatening international markets”

“New landscape caused by changing Trade and Direct Foreign Investment”

Australian Food System *Shocks*

“Drought”

“Frost damage in wheat”

“Hail storms”

“Russian wheat aphid”

“Blue tongue limiting exports to
China”

“Food scares (e.g. strawberry
industry lost \$500m)”

“Weather extreme affecting food
distribution”

“SARS epidemic hitting 30% of the
workforce”

“Electrical cut to the banking
system”

“Geopolitical incident affecting
export market”

3. For whom? *Food system 'actors'*

“A beef farmer, a processor, a retailer, a consumer, an exporter?”

**HELP OUR FARMERS
FEED THEIR ANIMALS**



- ▶ Ask us for an appraisal, we'll
- ▶ List exclusively with us, we'll d
- ▶ Sell and we'll up the donatio

It's time to put our farme

 **first national**
REAL ESTATE
We put you first



4. Over what time period?

- **Short-term *interruptions* (usually due to shocks)** to e.g.:
 - Fishing or agricultural activities (due to e.g. extreme weather)
 - Critical ingredient shortfall (due to e.g. disease outbreak)
 - Just in time groceries delivery (due to e.g. IT malfunction)
 - Consumer shopping patterns (due to e.g. food scares)
- **Longer-term *disruptions* (usually due to stresses)** to e.g.:
 - Natural resource degradation
 - Energy price
 - Low-carbon emission regulations
 - Change in dietary preferences

What can amplify these Stresses and Shocks?

“Good harvests outside Aus leading to drop in world prices”

“Horticulture at highest risk as essentially self-regulating”

“Frequency of cyclones”

“Volatility in markets, esp. beef price fluctuations”

“Politics around migrant labour”

“China politics and losing market”

“Fuel price hikes and transport costs”

“Public opinion, e.g. shocking news about live animal exports”

“A few big producers can organise political power”

“No sense of vulnerability”

Notions of Resilience of Food System Outcomes

- 1. Robustness** Aim to resist disruption to *existing* FS outcomes
 - 2. Recovery** Aim to return to *existing* FS outcomes after disruption [bounce back]
 - 3. Reorientation** Accept *alternative* FS outcomes before or after disruption [bounce forward] (transformation)
- All involve*
- Reorganisation** Making changes to the system *activities* (adaptation) either directly or via ‘environments’

'Reorganise' to enhance *Robustness*

"Trade deals aiming to diversify market"

"Maintain good relationships with China"

"Planting N-S instead of E-W"

"Improve transport infrastructure"

"Protect reputation"

"Even stronger biosecurity"

"Focus on food safety"

"Phase out bad farmers"

"Future Proofing"

"Guardsmanship"

'Reorganise' to enhance *Recovery* [bounce back]

"Better coordination post-farmgate"

"Adaptability of social and institutional structure"

"Joining together into associations"

"Improve logistics infrastructure"

"Enhance State Emergency Service"

"Enhance biohazard response"

"Import food temporarily (e.g. Sunrice)"

"Path dependency vs. deviant dependency"

"Use scenarios and foresight"

"Automation"

‘Reorganise’ to encourage *Reorientation* [bounce forward]

“Introducing sector-led minimum standards of operation/efficiency”

“Aim for high-value commodities for sale on world market”

“Reduce food waste”

“Reduce red meat consumption”

“Recommission National Agriculture White Paper”

“Using renewables in production”

“Healthier diets; eating seasonally”

“Reduce processed foods and aim for NOVA classification ”

“Food/diet classes need to be part of national policy”

“Aim for systemic innovation (i.e. avoid component innovation)”

Enhancing Resilience 1

Reorganise the Food System Activities



Do the “doing” words differently

Enhancing Resilience 2

Reorganise the Food System 'Environments'

Social: *education, media, household structure, social movements, health care systems, ...*

Policy: *agri-environment schemes, nutrition, labour, health and safety, ...*

Market: *preference, market structure, competition, trade, ...*

Sci & Tech: *farm inputs, food processing, food preparation, logistics and health technologies, ...*

Biophysical: *climate, soil, water, pollution, biodiversity, ...*

Enhancing Resilience 3

Reorganise our 'views' on Food System Outcomes



Opportunities for future research and innovation on food and nutrition security and agriculture
The InterAcademy Partnership's global perspective



Synthesis by IAP based on four regional academy network studies

ISBN: 978-88-940784-5-9

This report can be found at
www.interacademies.org



aassa
THE ACADEMY OF SCIENCES
ASIA



European Academies
easac
Science Advisory Council

“Providing a healthy, affordable, and environmentally-friendly diet for all people will **require a radical transformation of the system.**

This will depend on:

better farming methods,

wealthy nations consuming less meat and

countries valuing food which is nutritious rather than cheap.”

InterAcademy Partnership: 28 Nov 2018

Challenges for enhancing resilience

“3-5 yrs max planning timeframe for ag enterprises”

“Need both public and policy ‘will’ to work on interventions”

“Take consumer sentiments seriously”

“People value eating out; changing hospitality culture difficult”

“Better understanding of the dynamics and sensitivity of the system”

“There is no real use of scenarios or foresight”

“No comprehensive strategy in place; more planning is needed”

“Reliance on mixing of supply in food processing”

“No sign of legislation because of fear of “nanny state””

“Need Food Systems thinking”

Food security...



... exists when all people, at all times, have physical, economic and social access to **sufficient**, safe, and nutritious food to meet their dietary needs and food preferences for an active and healthy life.

“enough for a particular purpose;
as much as you need”

... OED

Aim for healthy diets from sustainable food systems

THE LANCET

January 2019

www.thelancet.com

Food in the Anthropocene: the EAT–Lancet
Commission on healthy diets from
sustainable food systems



"Food in the Anthropocene represents one of the
greatest health and environmental challenges of
the 21st century."

A Commission by The Lancet

Great Food Transformation

The unprecedented range of actions taken by all food system sectors across all levels that aim to normalise healthy diets from sustainable food systems.

Sustainable Food System Activities

- ✓ Environmentally sound
- ✓ Socially acceptable
- ✓ Economically/Enterprise viable

Healthy Diet Outcomes

- ✓ Calorie and nutrient density
- ✓ Quality
- ✓ Diversity
- ✓ Safe
- ✓ Affordable
- ✓ Acceptable
- ✓ Sufficient

Summary Blog on UK Global Food Security Programme web



Global Food Security
Sustainable, healthy food for all

The UK cross-government programme on food security research

About us | The challenge | Research

When complacency poses a risk to the Australian food system

8 August 2019
John Ingram

Thank you

[www.foodsecurity.ac.uk/blog/
when-complacency-poses-a-
risk-to-the-australian-food-
system/](http://www.foodsecurity.ac.uk/blog/when-complacency-poses-a-risk-to-the-australian-food-system/)